

**FULL BOARD MAY 2021  
HYBRID MEETING**

Participants are not required to be vaccinated to attend in person; please use your best judgment.  
Plexi will be placed between tables; masks will be required when not seated.

**THURSDAY, MAY 6, 2021 (90 min) 10:30a-noon ET/9:30-11 am CT/7:30-9 am PT**  
**REVIEW BOARD ROLES & RESPONSIBILITIES 7:30 a.m. PT**  
**Zoom and Gorecki Alumni Center Gransberg Community Room 9:30 a.m. CT**  
**10:30 a.m. ET**

**THURSDAY, MAY 6, 2021 (120 min) 2-4 pm ET/1-3 pm CT/11 am-1 pm PT**  
**Zoom and Gorecki Alumni Center Gransberg Community Room**

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| <b>I. WELCOME (5 min)</b>                                      | <b>Sara Garland</b>              | <b>2:00 p.m. ET</b><br><b>1:00 p.m. CT</b><br><b>11:00 a.m. PT</b> |
| <b>II. GUEST SPEAKER (20 min)</b>                              | <b>Mike Jacobs</b>               | <b>2:05 p.m. ET</b><br><b>1:05 p.m. CT</b><br><b>11:05 a.m. PT</b> |
| <b>III. CALL TO ORDER, ROLL CALL, OPENING COMMENTS (5 min)</b> | <b>Sara Garland</b>              | <b>2:25 p.m. ET</b><br><b>1:25 p.m. CT</b><br><b>11:25 a.m. PT</b> |
| <b>IV. UND REPORT (45 min.)</b>                                | <b>President Andrew Armacost</b> | <b>2:30 p.m. ET</b><br><b>1:30 p.m. CT</b><br><b>11:30 a.m. PT</b> |
| <b>V. CEO UPDATE (45 min.)</b>                                 | <b>DeAnna Carlson Zink</b>       | <b>3:15 p.m. ET</b><br><b>2:15 p.m. CT</b><br><b>12:15 p.m. PT</b> |
| <b>VI. ADJOURN FOR THE DAY</b>                                 | <b>Sara Garland</b>              | <b>4:00 p.m. ET</b><br><b>3:00 p.m. CT</b><br><b>1:00 p.m. PT</b>  |

**FULL BOARD MAY 2021  
HYBRID MEETING**

**FRIDAY, MAY 7, 2021 (180 min) 11 am-2:00 pm ET/10 am-1:00 pm CT/8-11:00 am PT**  
**Zoom and Gorecki Alumni Center Gransberg Community Room**

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| I. <b>WELCOME (5 min.)</b>   | Sara Garland 11:00 a.m. ET<br>10:00 a.m. CT<br>8:00 a.m. PT    |
| II. <b>CALL TO ORDER, ROLL CALL (5 min)</b>                              | Sara Garland 11:05 a.m. ET<br>10:05 a.m. CT<br>8:05 a.m. PT    |
| III. <b>CONSENT AGENDA (5 min)</b>                                       | Sara Garland 11:10 a.m. ET<br>10:10 a.m. CT<br>8:10 a.m. PT    |
| IV. <b>APPROVE MINUTES OF OCTOBER 2020 MEETING (5 min)</b>               | Sara Garland 11:15 a.m. ET<br>10:15 am CT<br>8:15 am PT        |
| V. <b>RECRUITMENT REPORT (5 min)</b>                                     | Cindy Blikre 11:20 a.m. ET<br>10:20 a.m. CT<br>8:20 a.m. PT    |
| VI. <b>NOMINATING COMMITTEE (5 min)</b>                                  | Sara Garland 11:25 a.m. ET<br>10:25 a.m. CT<br>8:25 a.m. PT    |
| VII. <b>ALUMNI RELATIONS &amp; DEVELOPMENT COMMITTEE REPORT (55 min)</b> | Jim Poolman 11:30 a.m. ET<br>10:30 a.m. CT<br>8:30 a.m. PT     |
| VIII. <b>EXECUTIVE COMMITTEE REPORT (25 min)</b>                         | Sara Garland 12:25 p.m. ET<br>11:25 a.m. CT<br>9:25 a.m. PT    |
| IX. <b>AUDIT COMMITTEE REPORT (10 min)</b>                               | Mike Hamerlik 12:50 p.m. ET<br>11:50 a.m. CT<br>9:50 a.m. PT   |
| X. <b>FINANCE COMMITTEE REPORT (15 min)</b>                              | Rick Lee 1:00 p.m. ET<br>12:00 p.m. CT<br>10:00 a.m. PT        |
| XI. <b>GOVERNANCE COMMITTEE REPORT (30 min)</b>                          | Karen Phillips 1:15 p.m. ET<br>12:15 p.m. CT<br>10:15 a.m. PT  |
| XII. <b>INVESTMENT COMMITTEE REPORT (10 min)</b>                         | Marten Hoekstra 1:45 p.m. ET<br>12:45 p.m. CT<br>10:45 a.m. PT |
| XIII. <b>OTHER BUSINESS (5 min)</b>                                      | Sara Garland 1:55 p.m. ET<br>12:55 p.m. CT<br>10:55 a.m. ET    |
| XIV. <b>ADJOURN</b>  | Sara Garland 2:00 p.m. ET<br>1:00 p.m. CT<br>11:00 a.m. PT     |